NEIGHBOURHOOD ELDERLY CENTRE

ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED MARCH 31, 2018



TYRONE CHIU C.P.A. LIMITED
Certified Public Accountants 趙維漢會計師事務所有限公司



TYRONE CHIU C.P.A. LIMITED

Certified Public Accountants

趙維漢會計師事務所有限公司

6/F., Hang Seng North Point Building, 341 King's Road, North Point, Hong Kong. 香港北角英皇道341號恒生北角大廈6樓

電話Tel: (852) 2527 5497 傳真Fax: (852) 2866 7997 電郵E-mail: info@twhchiucpa.com

REPORT OF THE AUDITORS

TO THE MANAGEMENT BOARD OF THE AGENCY

i.e. KOWLOON CITY BAPTIST CHURCH

(Incorporated in Hong Kong)

We have audited the financial statements of the Centre for the year ended March 31, 2018 and have issued an unqualified auditors' report thereon August 16, 2018.

We conducted our review of the attached Annual Financial Report on pages 3 to 17 of the Centre for the year ended March 31, 2018 in accordance with Practice Note 851 "Review of the Annual Financial Reports of Non-governmental Organisations" issued by the Hong Kong Institute of Certified Public Accountants. The review includes considering the procedures and records relevant to the preparation of the Annual Financial Report and performing procedures to satisfy ourselves that the Annual Financial Report has been properly prepared from the books and records of the Centre, on which the above audited financial statements of the Centre are based.

Review conclusions

On the basis of the results of our review and having regard to the audit procedures performed by us in relation to the audit of the financial statements of the Centre for the year ended March 31, 2018.

a. in our opinion the Annual Financial Report has been properly prepared from the books and records of the Centre; and



TYRONE CHIU C.P.A. LIMITED

Certified Public Accountants

趙維漢會計師事務所有限公司

6/F., Hang Seng North Point Building, 341 King's Road, North Point, Hong Kong.

香港北角英皇道341號恒生北角大廈6樓

電話Tel: (852) 2527 5497 傳真Fax: (852) 2866 7997 電郵E-mail: info@twhchiucpa.com

REPORT OF THE AUDITORS

TO THE MANAGEMENT BOARD OF THE AGENCY

i.e. KOWLOON CITY BAPTIST CHURCH

(Incorporated in Hong Kong)

Review conclusions (continued)

- b. no matters have come to our attention during the course of our review, which cause us to believe that the Centre has not:
 - properly accounted for the receipt of Lump Sum Grant, Provident Fund, Tide-over Grant and other social welfare subventions and expenditure in respect of Funding and Services Agreement activities and support services;
 - ii) kept separate Operating Income and Expenditure Account for each subvented service unit as required by the Lump Sum Grant Manual (LSG Manual) published by the Social Welfare Department of the Government of the HKSAR;
 - iii) prepared the Annual Financial Report in accordance with the format and requirements set out in the LSG Manual; and
 - iv) employed the staff quoted in the Tide-over Grant and Provident Fund arrangements during the year ended March 31, 2018.

This report is intended for filing with the Social Welfare Department of the Government of the HKSAR and should not be used for any other purpose.

Tyrone Chiu C.P.A. Limited Certified Public Accountants

Tyme Chi CPA Ug

Chiu Wai Hon, Tyrone

Practising Certificate Number: P00847

Hong Kong August 16, 2018

ANNUAL FINANCIAL REPORT

KOWLOON CITY BAPTIST CHURCH

NEIGHBOURHOOD ELDERLY CENTRE

APRIL 1, 2017 TO MARCH 31, 2018

Notes	2017-2018 \$	2016-2017 \$
A. INCOME	Ψ	J.
1. Lump Sum Grant		
a. Lump Sum Grant (excluding Provident 1b Fund)	3,503,215.00	3,403,500.00
b. Provident Fund 1c	284,761.00	276,629.00
2. Special One-off Grant		0,023.00
3. Fee Income 2	38,448	53,220.00
4. Central Items	553 C 108 * 000 C C C C C C C C C C C C C C C C C C	
5. Rent and Rates 4	288,509.00	347,277.00
6. Other Income 5	1,484,789.90	2,751,289.27
7. Interest Received	44.89	14.03
TOTAL INCOME	5,599,767.79	6,831,929.30
B. EXPENDITURE		
1. Personal Emoluments		
a. Salaries	3,551,628.00	3,877,212.20
b. Provident Fund 1c	226,154.00	256,505.46
c. Allowances		
Sub-total 6	3,777,782.00	4,133,717.66
2. Other Charges 7	1,470,408.61	2,345,746.16
3. Central Items 3		
4. Rent and Rates 4	287,800	287,800.00
5. Special One-off Grant Payments 7a		207,000.00
TOTAL EXPENDITURE	5,535,990.61	6,767,263.82
C. SURPLUS/(DEFICIT) FOR THE YEAR 8	63,777.18	64,665.48

The Annual Financial Report from pages 4 to 12 has been prepared in accordance with the requirements as set out in the Lump Sum Grant Manual.

HO KANG WAI CHAIRMAN

LI SIU KEUNG TREASURER PAK CHI SHUN NGO HEAD/HEAD OF SOCIAL WELFARE SERVICES

Date: August 16, 2018

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

1. Lump Sum Grant

a. Basis of preparation

The Annual Financial Report (AFR) is prepared in respect of all Funding and Service Agreement (FSA) activities (including support services to FSA activities) funded by the Social Welfare Department under the Lump Sum Grant Subvention System. AFR is prepared on cash basis, that is, income is recognised upon receipt of cash and expenditure is recognised when expenses are paid. Non-cash items such as depreciation, provisions and accruals have not been included in the AFR.

b. Lump Sum Grant (excluding Provident Fund)

b. Lump Sum Grant This represents LSG (excluding Provident Fund) received for the year.

c. Provident Fund

This is Provident Fund ("PF") received and contributed during the year. Snapshot staff are defined as those staff occupying recognised or holding against subvented posts as at April 1, 2000.

6.8% and other posts represent those staff that are employed after April 1, 2000.

The Provident Fund received and contributed for staff under the Central Items have been shown under 3.

Details are analysed below:

D 11 - D 10 - H	Snapshot	6.8% and			
Provident Fund Contribution	<u>Staff</u>	Other Posts	<u>Total</u>		
	\$	\$	\$		
Subvention Received	80,388.00	204,373.00	284,761.00		
Provident Fund Contribution			•		
Paid during the year	(80,388.00)	(145,766.00)	_(226,154.00)		
Surplus/(deficit) for the year	0.00	58,607.00	58,607.00		
Add: Surplus/(deficit) b/f	(35,303.63)	426,489.43	391,185.80		
2014-15 SWD					
adjustment	(1,981.00)		(1,981.00)		
2015-16 SWD			()		
adjustment	3,109.00		3,109.00		
2016-17 SWD			2,207.00		
adjustment	23,590.25		23,590.25		
Less: Refund to Government			20,000.20		
_					
Surplus/(deficit) c/f	(10,585.38)	485,096.43	474,511.05		
	(), 70.100)	.00,000.15	171,511.05		

2. Fee Income

This represents social welfare fee income received for the year in respect of the fees and charges recognised for the purpose of subvention as set out in the LSG Manual.

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

3. Central Items

These are subvented service activities which are not included in LSG and are subject to their own procedures as set out in other SWD's papers and correspondence with the NGOs. The Provident Fund received and contributed for staff under the Central Items have been separately included as part of the income and expenditure of the relevant items (paragraph 3.14 of LSG Manual (October 2016)). The income and expenditure of each of the Central Items are as follows:

	2017-2018	2016-2017
a. <u>Income</u>	\$	\$
Dementia Supplement for Elderly with		
Disabilities		
Infirmary Care Supplement for the		
Aged Blind Persons		
Dementia Supplement for Residential		
Elderly Services		
Infirmary Care Supplement for		
Residential Elderly Services		
Dementia Supplement for Day Care		
Centres/units for the Elderly		
Foster Care Allowance/Emergency		
Foster Care Allowance		
After School Care Programme - Fee		
Waiving Subsidy Scheme		
Temporary Financial Aid		
Emergency Fund		
Time-defined Subsidy Scheme for		
Extended Hours Service Users		
Training Subsidy under Training		
Scheme for Child Care Supervisors		
and Special Child Care Workers in		
Pre-school Rehabilitation Services		
Short-term Rental Assistance		
Allowances for Special Services		
Arising from the Implementation of		
the Minimum Wage Ordinance		
(Overnight On-site-on-call		
Allowance)		
Balance carried forward		

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

3. Central Items (continued)

_	2017-2018	2016-2017
a. Income (continued)	\$	\$
Balance brought forward		
Neighbourhood Support Child Care		
Project (NSCCP) – Contract Subsidy		
NSCCP – Subsidy for Fee		
Reduction/waiving		
NSCCP - Rent and Rates		
Training Sponsorship Scheme for		
Master in Occupational Therapy and		
Physiotherapy programmes		
Training Subsidy Programme for		
Children on the Waiting List for		
Subvented Pre-school Rehabilitation		
Services		
Financial Incentive Scheme for		
Mentors of Employees with		
Disabilities		
Cash Subsidy for Integrated Support		
Services for Persons with Severe		
Physical Disabilities		
Time-defined Subsidy Scheme for		
Occasional Child Care Service		
Enhanced After School Care		
Programme		
Navigation Scheme for Young Persons		
in Care Services - Operating		
Expenses		
Navigation Scheme for Young Persons		
in Care Services – Training Cost		
Grant under the Pilot Scheme on On-		
site Pre-school Rehabilitation		
Services		
One-off Subsidy for Enhanced		
Provision of Visiting Medical		
Officer for Residential Care Homes		
for the Elderly		
One-off Subsidy for Enhanced		
Provision of Visiting Medical		
Practitioner Scheme for Residential		
Care Homes for the Persons with		
Disabilities		
_		
Total		

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

3. Central Items (continued)

	2017 - 2018	2016 - 201
b. Expenditure	\$	
Dementia Supplement for Elderly with		
Disabilities	a	_
Infirmary Care Supplement for the		
Aged Blind Person		-
Dementia Supplement for Residential		
Elderly Services		
Infirmary Care Supplement for		
Residential Elderly Services		
Dementia Supplement for Day Care		
Centres/units for the Elderly		
Foster Care Allowance/Emergency		
Foster Care Allowance		
After School Care Programme – Fee		
Waiving Subsidy Scheme		
Temporary Financial Aid		
Emergency Fund		
Time-defined Subsidy Scheme for		
Extended Hours Service Users		
Training Subsidy under Training		
Scheme for Child Care Supervisors		
and Special Child Care Workers in		
Pre-school Rehabilitation Services		
Short-term Rental Assistance		
Allowances for Specific Services		
Arising from the Implementation of		
the Minimum Wage Ordinance		
(Overnight On-site-on call		
Allowance)		
Neighbourhood Support Child Care		
Project (NSCCP) - Contract Subsidy		
NSCCP – Subsidy for Fee		
Reduction/waiving		
NSCCP – Rent and Rates		
Training Sponsorship Scheme for		
Master in Occupational Therapy and		
Physiotherapy programmes		
Training Subsidy Programme for		
Children on the Waiting List for		
Subvented Pre-school Rehabilitation		
Services		
	-	
Balance carried forward		

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

3. Central Items (continued)

	2017-2018	2016-2017
b. Expenditure (continued)	\$	\$
Balance brought forward		
Financial Incentive Scheme for		
Mentors of Employees with		
Disabilities		
Cash Subsidy for Integrated Support		
Services for Persons with Severe		
Physical Disabilities		
Time-defined Subsidy Scheme for		
Occasional Child Care Service		
Enhanced After School Care		
Programme – Fee Waiving Subsidy		
Scheme		
Navigation Scheme for Young Persons		
in Care Services - Operating		
Expenses		
Navigation Scheme for Young Persons		
in Care Services – Training Cost		
Grant under the Pilot Scheme on On-		
site Pre-school Rehabilitation		
Services		
One-off Subsidy for Enhanced		
Provision of Visiting Medical Officer		
for Residential Care Homes for the		
Elderly		
One-off Subsidy for Enhanced		
Provision of Visiting Medical		
Practitioner Scheme for Residential		
Care Homes for the Persons with		
Disabilities		
Total		

4. Rent and Rates

This represents the amount paid by SWD in respect of premises recognised by SWD. Expenditure on rent and rates in respect of premises not recognised by SWD have not been included in AFR.

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

5. Other Income

This includes programme income and all income other than recognised social welfare fee income received during the year. Non-SWD subventions and donations received have not been included as Other Income in AFR. In this respect, donations have been included if it is used to finance expenditure reflected in the AFR.

The breakdown on Other Income (paragraph 2.29 of LSG Manual (October 2016)) is as follows:

Other Income (a) Fees and charges for services incidental to the operation of subvented services	<u>2017-2018</u> \$	<u>2016-2017</u> \$
(b) Others	1,454,789.90 30,000.00	2,477,152.77 274,136.50
Total	1,484,789.90	2,751,289.27

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

6. Personal Emoluments

Personal Emoluments include salary, provident fund, salary-related allowances.

The analysis on number of posts with annual Personal Emoluments over \$500,000 each paid under LSG is appended below:

Analysis of Personal Emoluments	No of Posts	\$
paid under LSG		<u>~</u>
HK\$500,001 – HK\$600,000 p.a.	/	0.00
HK\$600,001 – HK\$700,000 p.a.	1	616,308.00
HK\$700,001 – HK\$800,000 p.a.	/	0.00
HK\$800,001 – HK\$900,000 p.a.	/	0.00
HK\$900,001 – HK\$1,000,000 p.a.	/	0.00
HK\$1,000,000 p.a.	/	0.00

7. Other Charges

The breakdown on Other Charges is as follows:

	<u>2017-2018</u>	2016-2017
Other Charges	\$	\$
(a) Utilities	85,441.50	85,300.30
(b) Food		
(c) Administrative Expenses	120,881.70	71,413.10
(d) Stores and Equipment	73,371.27	110,486.71
(e) Repairs and Maintenance	64,500.70	56,742.00
(f) Special Allowances		
(g) Programme Expenses	991,429.12	1,882,792.55
(h) Transportation and Travelling	4,701.90	3,301.20
(i) Insurance	78,086.02	75,843.00
(j) Miscellaneous	51,996.40	59,867.30
Total	1,470,408.61	2,345,746.16

7a. Special One-off Grant Payments

Grant Payments Details of Special One-off Grant Payments are as follows:

Special one-off Grant Payments (a) Voluntary Retirement Scheme (b) Compensation Scheme (c) Staff Training and Development (d) Other Staff-related Initiatives	<u>2017-2018</u> \$ 	2016-2017 \$
Total		

NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

8. Analysis of Lump Sum Grant Reserve and balances of other SWD subventions

	Lump Sum	Special One- off Grant (SOG)	Rent and	Central Items	Takal
	Lump Sum Grant (LSG) \$ 3,787,976.00 38,448.00 1,484,789.90 44.89 5,311,258.79 3,777,782.00 1,470,408.61 5,248,190.61	\$	\$	\$	Total
Income	Ψ	Φ	Φ	Ф	\$
Lump Sum Grant	3 787 976 00				2 707 076 00
Special One-off Grant	3,707,570.00				3,787,976.00
Fee Income	38 448 00				38,448.00
Other Income					1,484,789.90
Interest Received (Note 1)					44.89
Rent and Rates			281,067.00		281,067.00
Central Items			201,007.00		281,067.00
Total Income (a)	5,311,258.79		281,067.00		5,592,325.79
Expenditure					
Personal Emoluments	3 777 782 00				3,777,782.00
Other Charges					1,470,408.61
Rent and Rates			287,800.00		287,800.00
Central Items			207,000.00		207,000.00
Special One-off Grant Payment					
Total Expenditure (b)	5,248,190.61		287,800.00		5,535,990.61
Surplus/(Deficit) for the Year (a) – (b)			(6,733.00)		56,335.18
Less: Surplus of Provident Fund	58,607.00				58,607.00
Surplus/(Deficit) for the year	4,461.18		(6,733.00)		(2,271.82)
Surplus/(Deficit) b/f (Note 2)	239,408.27		(10,292.00)		229,116.27
	243,869.45		(17,025.00)		226,844.45
Add: Refund from Government			7,442		7,442
Add: Transfer					
Less: Refund to Government					
Transfer from LSG Reserve to cover the salary adjustment for Dementia Supplement and Infirmary Care Supplementary (Note 3)					
Surplus/(Deficit) c/f (Note 4)	243,869.45		(9,583.00)		234,286.45

KOWLOON CITY BAPTIST CHURCH NEIGHBOURHOOD ELDERLY CENTRE

NOTES TO THE ANNUAL FINANCIAL REPORT

8. Analysis of Reserve Fund (continued)

Notes:

- (1) Interest received on LSG and Provident Fund reserves, rent and rates, central items, Special One-off Grant are included as one item under LSG.; and the item is considered as part of LSG reserve.
- (2) Accumulated balance Lump Sum Grant Surplus b/f from previous years (including holding account) and all interest received in previous years should be included in the surplus b/f under LSG.
- (3) Amount of LSG Reserve used to cover the salary adjustment for Dementia Supplement and Infirmary Care Supplement, if any, as per Schedule for Central Items.
- (4) The level of LSG cumulative reserves (i.e. S), less LSG Reserve kept in the holding account, will be capped at 25% of the NGO's operating expenditure (excluding Provident Fund expenditure) for the year.

NEIGHBOURHOOD ELDERLY CENTRE

SCHEDULE FOR CENTRAL ITEMS

ANALYSIS OF SUBVENTION AND EXPENDITURE FOR THE PERIOD FROM APRIL 1, 2017 TO MARCH 31, 2018

Name of Agency: KOWLOON CITY BAPTIST CHURCH

-			-	T -										_							
	Surplus c/f	(Note 6) $(f)=(e)+(a)-$	(p)	∞	N.A.	N.A.	N.A.	N.A.	× 7	Z Z		!	1 1		1			1	1	N.A.	
		Surplus b/f (Note 5)	(e)	89	N.A.	N.A.	N.A.	N.A.	⊲ Z	N.A.			: :		1			1	1	N.A.	
ar		Adjusted Deficit	(a)=(b)-(c)	8	!	;	l	ı	1	ı	1				1			1	!	-	
Deficit for the Year	Deficit	to LSG (Note4)	(c)	€9	1	1	1	ı	N.A.	N.A.	Y.	∀ Z	N.A.		N.A.		* 17	N.A.	N.A.	N.A.	;
	Deficit		(9)	€9	1	ł	1	1	ŀ	1	1	;	1		1			!	ŀ	:	1
	Surmline	(Note 3)	(a)	€	ł	1	1	1	ŀ	1	1	1	1		ı				ŀ	:	!
	Actual	Expenditure	(Note 7)	€9	1	Ī	ı	1	ŀ	1	1	1	1		;		1			4	1
	Subvention	Released	(INOIC I)	€	1	1	ŀ	1	1	ŀ	;	1	1		1		1	;			1
		Subvented Element		Dementia Sum lement for Elderly with Digetilisis, A	Infirmary Care Supplement for the Aged Blind Persons (Note	8) Dementia Supplement for Residential Elderly Services (Note	Infirmary Care Supplement for Residential Elderly Services (Note 8)	Dementia Supplement for Day Care Centres/Units for the	Elderly	After School Care Programme – Fee Waiving Subsidy	Scheme	Temporary Financial Aid	Emergency Fund Time-defined Subsidy Scheme for Extended Hours Service	Users	Training Subsidy under Training Scheme for Child Care	Supervisors and Special Child Care Workers in Pre-school	Kehabilitation Services	Short-term Rental Assistance	Overnight On-site-on-call Allowance	Balance carried forward	A 101
	Unit Code	and Name (Note 7)						Dement Dement	NOWIGOII	City Baptist	_		429P				7			1	

NEIGHBOURHOOD ELDERLY CENTRE

SCHEDULE FOR CENTRAL ITEMS

ANALYSIS OF SUBVENTION AND EXPENDITURE FOR THE PERIOD FROM APRIL 1, 2017 TO MARCH 31, 2018

Name of Agency: KOWLOON CITY BAPTIST CHURCH

	Surplus c/f (Note 6) (f)=(e)+(a)-	8	1		1	1		1
	Surplus b/f (Note 5)	€9 €9		ı	ı	I		
Deficit for the Year	Adjusted Deficit (d)=(b)-(c)	8		ŀ	;	1	20	:
	Surplus Deficit transferred (Note 3) (Note 3) to LSG (Note4) (c)	€		1	N.A.	N.A.	∀ Z	, , , , , , , , , , , , , , , , , , ,
	Surplus Deficit (Note 3) (Note 3) (a) (b)	\$		I	1	1	1	
	Surplus (Note 3) (a)	€9		1	1	1	1	
	Actual Expenditure (Note 2)	\$		1	1	ŀ	ł	
	Subvention Released (Note 1)	\$		1	1	1	1	;
	Subvented Element			Balance brought forward Grant under the Pilot Scheme on On-site Pre-school	Rehabilitation Services One-off Subsidy for Enhanced Provision of Visiting Medical	Officer for Residential Care Homes for the Elderly One-off Subsidy for Enhanced Provision of Visiting Medical	Persons with Disabilities	Total
	Unit Code and Name (Note 7)			M O	× 0	004	Pe	Tc

NEIGHBOURHOOD ELDERLY CENTRE

SCHEDULE FOR CENTRAL ITEMS ANALYSIS OF SUBVENTION AND EXPENDITURE FOR THE PERIOD FROM APRIL 1, 2017 TO MARCH 31, 2018

Name of Agency: KOWLOON CITY BAPTIST CHURCH

Notes:

- 1. The figures for the whole financial year are extracted from the paylist for March (final) of the financial year.
- 2. Actual expenditure represents the total expenditure incurred including provident fund for the respective services after netting off programme income, if any.
- 3. Surplus/(Deficit) for each element represents the difference between subvention released and actual expenditure.
- 4. Deficit i.r.o. the following central items arising from salary adjustment are transferred to the Lump Sum Grant Reserve as stated in SWD's letter ref. (28) in SWD/S/104/2 Pt.17 dated 31 October, 2017.
 - (i) Dementia Supplement for Elderly with Disabilities
 - (ii) Infirmary Care Supplement for the Aged Blind Persons
 - (iii) Dementia Supplement for Residential Elderly Services
 - (iv) Infirmary Care Supplement for Residential Elderly Services
- 5. "Surplus brought forward (b/f)" means surplus, if any, arising from operations in previous years.
- 6. "Surplus carried forward (c/f)" means surplus brought forward plus surplus, if any, arising from operations in current year.
- 7. Unit codes and names are extracted from the paylist from SWD.
- 8. The income and expenditure for the Special one-off Subsidy for Better Care for Elderly Persons with Dementia or Requiring Infirmary Care as allocated via SWD's letter ref SWD/S/E/RC/3 Pt. 7 dated 27 February, 2017 should also be included in the income/expenditure of the respective items.
- 9. The central items as listed above may not be exhaustive and any relevant details of central items released and/or expended during the year, where appropriate, should also be included.

NEIGHBOURHOOD ELDERLY CENTRE

SCHEDULE FOR RENT AND RATES

ANALYSIS OF SUBVENTION AND EXPENDITURE

FOR THE PERIOD FROM APRIL 1, 2017 TO MARCH 31, 2018

Name of Agency: KOWLOON CITY BAPTIST CHURCH

Unit Code and name		Subvented Element	Subvention Released (Note 1) \$		
5977	Neighbourhood Elderly Centre	Rent (Note 3) Rates	254,100.00 26,967.00	254,100.00 33,700.00	 6,733.00
		Total	281,667.00	287,800.00	 6,733.00

Notes:

- 1. The figures are to be extracted from the paylist for March plus subvention released in late March for the financial year. Reimbursement for rent and rates relating to previous financial year(s) (i.e. back payments) should not be included.
- 2. Surplus/(Deficit) for each element represents the difference between subvention released and actual expenditure.
- 3. Rent includes all kinds of rent such as PHE rental, private rental, carpark rent, management fee, building management fee and Government Rent.